

**The Narragansett Electric Company  
d/b/a National Grid  
RIPUC Docket No. 5189  
Re: Annual Energy Efficiency Plan for 2022  
Division Direct Testimony (Part 1)  
Witnesses: Joel Munoz and Jennifer Kallay**

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**DIVISION OF PUBLIC UTILITIES & CARRIERS  
JOINT PRE-FILED DIRECT TESTIMONY  
(PART 1)**

**DIRECT TESTIMONY OF  
JOEL MUNOZ AND JENNIFER KALLAY**

**On the Topic of the  
2022 Annual Energy Efficiency Plan**

**November 17, 2021**

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Exhibit JM/JK-1:     Resume of Jennifer Kallay  
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1 **1. INTRODUCTION**

2 **Joel Munoz**

3 **Q. Mr. Munoz, please state your name and business address.**

4 A. My name is Joel Munoz. My business address is 89 Jefferson Boulevard, Warwick  
5 Rhode Island 02888.

6 **Q. By whom are you employed and in what position?**

7 A. I am employed by the Rhode Island Division of Public Utilities and Carriers (Division). I  
8 am a Rate Analyst assigned to energy efficiency-related filings.

9 **Q. Please describe your education and professional background.**

10 A. I received a Bachelor of Arts in History, as well as a Master of History Degree from  
11 Providence College. I received a Juris Doctorate from Suffolk University School of Law.  
12 Prior to joining the Division of Public Utilities, I worked for the Law Offices of Edward  
13 G. Lawson, the City of Pawtucket, Legal Department, and the Rhode Island Attorney  
14 General's Office, Civil Division.

15 **Q. Have you previously testified before the Rhode Island Public Utilities Commission?**

16 A. Yes, I have testified before the Rhode Island Public Utilities Commission (Commission)  
17 in energy efficiency-related matters. Most recently, I testified before the Commission in  
18 the *2021-2023 EE Program Plan* and *2021 Annual EE Program Plan* in Docket 5076.

1 **Jennifer Kallay**

2 **Q. Ms. Kallay, please state your name and business address.**

3 A. My name is Jennifer Kallay. My business address is 485 Massachusetts Avenue,  
4 Cambridge, Massachusetts, 02139. I am employed by Synapse Energy Economic Inc.  
5 (Synapse) as a Senior Associate.

6 **Q. Please describe Synapse Energy Economics.**

7 A. Synapse Energy Economics is a research and consulting firm specializing in electricity  
8 and gas industry regulation, planning, and analysis. Our work covers a range of issues,  
9 including economic and technical assessments of demand-side and supply-side energy  
10 resources; energy efficiency policies and programs; power sector transformation;  
11 integrated resource planning; electricity market modeling and assessment; renewable  
12 resource technologies and policies; and climate change strategies. Synapse works for a  
13 wide range of clients, including state attorneys general, offices of consumer advocates,  
14 trade associations, public utility commissions, environmental advocates, the U.S.  
15 Environmental Protection Agency, U.S. Department of Energy, U.S. Department of  
16 Justice, the Federal Trade Commission, and the National Association of Regulatory  
17 Utility Commissioners. Synapse has over 40 professional staff with extensive experience  
18 in the electricity industry.

19 **Q. Please describe your education and professional background.**

20 A. I have 14 years of professional experience analyzing the benefits and costs of energy  
21 efficiency efforts for jurisdictions in the United States and Canada including

1 Massachusetts, Rhode Island, Hawaii, Vermont, New Jersey, Arkansas, Minnesota,  
2 Virginia, Prince Edward's Island, Ontario, and Nova Scotia. Since 2012, I have supported  
3 the Rhode Island Division of Ratepayer Advocate in assessing the impacts of utility  
4 energy efficiency plans and delivery strategies on customers. My work entails reviewing  
5 different regulatory approaches to spur energy efficiency; assessing the ability of utility  
6 energy efficiency plans to tap into cost-effective potential; researching best practice  
7 program designs and policies; understanding and accounting for the full benefits of  
8 energy efficiency; and conducting rate and bill impact, participant, and cost-effectiveness  
9 analyses. I received a Bachelor of Arts in Journalism from the University of Maryland  
10 and a Master of Energy and Environmental Analysis Degree from Boston University. My  
11 resume is attached as Exhibit JM/JK-1.

12 **Q. Have you previously testified before the Rhode Island Public Utilities Commission?**

13 A. Yes, I have testified before the Commission in energy efficiency-related matters. Most  
14 recently, I testified before the PUC in the *2021-2023 EE Program Plan* and *2021 Annual*  
15 *EE Program Plan* in Docket 5076.

16 **Purpose of This Testimony**

17 **Q. On whose behalf are you testifying in this case?**

18 A. We are testifying on behalf of the Division of Public Utilities and Carriers.

1 **Q. What is the purpose of your testimony?**

2 A. The Division, as Rhode Island’s Ratepayer Advocate, is an indispensable party in all  
3 Commission proceedings. The Division serves the Commission, through discovery and  
4 evidentiary hearings, by providing the Commission with data-driven analysis. The  
5 purpose of this testimony is to provide a review of some key elements of the filed plan  
6 for the Commission’s deliberations. The Division reviewed the Narragansett Electric  
7 Company d/b/a National Grid’s (National Grid or the Company) *2022 Annual EE Plan*  
8 filed on October 1, 2021 and the Company’s *2022 Provisional Annual EE Plan* filed  
9 October 8, 2021, referred to herein collectively as the *EE Plan*, to ensure: (1) compliance  
10 with R.I. Gen. Laws 39-1-27.1 (Least Cost Procurement Statute); (2) adherence to the  
11 PUC’s Least Cost Procurement (LCP) Standards; (3) advancement of the State of Rhode  
12 Island’s energy policies; and (4) promotion of the general interest and welfare of Rhode  
13 Island ratepayers. The Division hired Synapse as its expert consultant to assist in its  
14 review of National Grid’s *EE Plan*.

1 **Q. How was the Division of Public Utilities and Carriers involved in the development of**  
2 **the EE Plan?**

3 A. The Division of Public Utilities and Carriers provided input on plan priorities,  
4 participated in technical sessions to discuss specific topics, provided comments on the  
5 draft EE Plan, and submitted discovery and provided comments in response to the  
6 Company's CHP proposal. Notably, the Division did not support the CHP proposal and  
7 the EE Plan reallocates funding for the CHP proposal to other C&I measures. The  
8 Division also requested the Company phase out funding for fossil fuel heating system  
9 replacements in the Residential Gas HVAC program and Company did adjust the number  
10 of planned heating system replacement measures. The Division also provided feedback  
11 on the sales forecast which increased the sales forecast to be more in line with historical  
12 data and reduced the increase in the electric SBC from 45 percent to 28 percent and the  
13 gas SBCs from 50 percent to 40 percent.

14 **Q. Are you providing any other exhibits to support your testimony?**

15 A. Yes. Exhibit JM/JK-2 demonstrates the rate increases on the average National Grid  
16 electric customer's bill from 2015 to 2022.

17 **Q. Is the Division sponsoring other witnesses that address issues related to your**  
18 **testimony?**

19 A. Yes. The Division is also sponsoring testimony from Tim Woolf and Ben Havumaki on  
20 macroeconomic impacts and their role in assessing cost-effectiveness, with  
21 recommendations on how to present macroeconomic benefits in the context of National

1           Grid's *2022 EE Plan*, as well as a recommendation for metrics of macroeconomic  
2           impacts when applying the Rhode Island Test. That testimony is referred to as Part 2 of  
3           the Division's Direct Testimony, and our testimony is referred to as Part 1.

4   **2. SUMMARY AND CONCLUSIONS REGARDING THE 2022 EE ANNUAL PLAN**

5   **Q.    Please summarize the key elements of the 2022 EE Annual Plan.**

6   A.    The key elements of the *2022 EE Annual Plan* are as follows:

- 7           •    The *EE Plan* is the second annual plan within the overarching *2021-2023 EE Plan*,  
8           and the first year without the Residential Energy Star Lighting program in the electric  
9           portfolio. The *EE Plan* year was affected by a surge in demand for weatherization  
10          measures in the gas portfolio in 2021 and the recovery of \$4.4 million in  
11          overspending in 2022. The budgets and system benefits charges (SBC) increase  
12          relative to 2021 due to these factors.
- 13          •    The *EE Plan* proposes budget increases of \$5.83 million for electric and \$1.75  
14          million for gas, both of which represent 5 percent increases over 2021. The *EE Plan*  
15          also proposes an electric SBC of \$0.0145 per kilowatt-hour, an increase of  
16          approximately 28 percent over 2021, and gas SBCs of \$1.221 per dekatherm for the  
17          Residential sectors and \$0.836 per dekatherm for Commercial & Industrial (C&I)  
18          sector, an increase for both of approximately 40 percent over 2021.

19   **Q.    What conclusions has the Division reached on the 2022 EE Plan?**

1 A. The Division concluded the following regarding the *EE Plan*:

2 • The *EE Plan* continues to be a nation-leading program that results in substantial  
3 benefits to Rhode Island ratepayers and contributes to the goals of the 2021 *Act on*  
4 *Climate* (Climate Act), especially carbon dioxide (CO<sub>2</sub>) reductions.

5 • The Commission’s guidance on the incremental annual budget increases of 5 percent  
6 for 2022 and 2023 set forth in Order No. 24225 is generally a reasonable way to  
7 manage annual increases in program costs without undermining the continuity of the  
8 programs, so long as budgets and the need for any budget increases are fully and  
9 transparently described and substantiated by the Company. However, it is the  
10 Division’s position that more work is needed to control and contain costs.

11 • Rate bill impacts vary for participants and non-participants, with participants  
12 generally benefiting from reduced bills and non-participants seeing some bill  
13 increases.

14 • An enhanced focus on equity will help increase participation and minimize the  
15 number of non-participants and thus benefit a larger majority of ratepayers.

16 **Q. Overall, does the *EE Plan* comply with the LCP Statute, adhere to the LCP**  
17 **Standards, advance Rhode Island energy policies, and promote the general welfare**  
18 **and interest of Rhode Island ratepayers?**

19 A. Yes, the implementation of the various programs in the *EE Plan* results in substantial  
20 benefits to Rhode Island ratepayers by creating savings on their energy bills, while at the

1 same time contributing to the societal and environmental goals of the Climate Act. The  
2 Division finds that overall the *EE Plan* approaches the procurement of energy efficiency  
3 in a reliable, prudent, environmentally responsible, and cost-effective manner-as required  
4 by the LCP Statute and Standards. However, the energy efficiency market continues to  
5 change and evolve in ways that require the Company to continually and innovatively  
6 incorporate new and inventive measures, approaches, and strategies into its planning to  
7 meet the changing market. The Division offers the following testimony providing the  
8 Commission and the Company with its ideas, concerns, and suggestions geared towards  
9 ultimately striking the proper balance between the long-term benefits of energy efficiency  
10 and the short-term burden of increasing electric and gas budgets and SBC charges paid by  
11 ratepayers through their energy bills.

12 **3. BUDGETS**

13 **Q. Please summarize the *EE Plan* budgets proposed by the Company.**

14 A. The proposed electric budget is increasing from \$116.7 million in 2021 to \$122.6 million  
15 in 2022. The proposed gas budget is increasing from \$35.0 million in 2021 to \$36.7  
16 million in 2022. The proposed *2022 EE Plan* electric and gas budgets represent a 5  
17 percent increase from the *2021 EE Plan* electric and gas budgets and is in conformance  
18 with the Commission's guidance in Order 24225.

19 The Division recognizes the budgets, rate and bill impacts, and SBCs are intertwined.  
20 More specifically, higher budgets lead to higher rate impacts and SBCs. Additionally,  
21 program costs are increasing as the Company invests in costlier non-lighting measures,

1 seeks out more comprehensive savings opportunities, and works to engage with  
2 customers who have not participated in energy efficiency programs in the past to improve  
3 program equity.

4 **Q. What is the Division’s position on the budget increases proposed in the *EE Plan*?**

5 A. Although the budgets represent a 5 percent increase from the *2021 EE Plan*, in line with  
6 the Commission guidance in Order 24225, the Division still has concerns regarding the  
7 ever-growing energy efficiency budgets and the upward cost trajectory of other electric  
8 and gas programs that collectively continue to increase the already high cost of energy for  
9 Rhode Islanders. The Division recognizes as paramount the immediate economic needs  
10 of ratepayers, particularly in this time of continued economic uncertainty brought on by  
11 the Covid-19 Pandemic (Pandemic). The Division acknowledges the long-term benefits  
12 of energy efficiency including avoiding more costly investments in transmission and  
13 distribution infrastructure, lowering future customer bills, and protecting ratepayers from  
14 volatile energy and capacity markets, and is fully conscious of the goals of the Climate  
15 Act. However, the Division is not in a position to consider energy efficiency costs in a  
16 vacuum; rather it must evaluate the increasing costs of energy efficiency to ratepayers in  
17 conjunction with increases in other areas of their energy bills, which combined continue  
18 to amount to significant and immediate financial burdens. Exhibit JM/JK – 2 illustrates  
19 the increases in the Customer, Renewable Energy Growth, Distribution, Renewable  
20 Energy Distribution, Transmission, Supply, and Energy Efficiency charges on the bills of  
21 the average National Grid electric customer.

1   **4. RATE AND BILL IMPACTS**

2   **Q.     Please summarize the long-term bill impacts of the *EE Plan* proposed by the**  
3       **Company.**

4   A.     On average, electric customers benefit from bill reductions. Non-participants are  
5       projected to experience relatively minor bill increases as are participants of Home Energy  
6       Reports. Participants in all other programs experience bill decreases of 0.65 to 11.48  
7       percent.

8       On average, most gas customers experience a slight increase in bills of 0.02 to 0.25  
9       percent, except for low-income customers who benefit from bill reductions. Non-  
10      participants and some Home Energy Report participants (non-low-income) are projected  
11      to experience relatively minor bill increases. Participants in all other programs experience  
12      bill decreases of 0.08 to 23.55 percent.

13

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1 **Table 1. Typical Bill Impacts for Participants, Non-Participants, and Average Customers by Program and**  
2 **Sector**

<b>Typical Bill Impacts (% of Total Bill)</b>						
	<b>Participant</b>		<b>Non-Participant</b>		<b>Avg Customer</b>	
	<b>Electric</b>	<b>Gas</b>	<b>Electric</b>	<b>Gas</b>	<b>Electric</b>	<b>Gas</b>
RNC	n/a	-9.16%				
EnergyWise	-0.65%	-11.08%				
EnergyWise MF	-4.40%	-1.12%				
EnergyStar HVAC	-11.48%	-5.26%				
HERs	0.19%	0.45%				
<b>Residential (All programs)</b>	<b>-5.50%</b>	<b>0.15%</b>	<b>0.30%</b>	<b>0.48%</b>	<b>-0.02%</b>	<b>0.25%</b>
LI SF	-8.23%	-7.80%				
LI MF	-4.87%	-3.05%				
HERs	0.43%	n/a				
<b>Low Income (All programs)</b>	<b>-6.74%</b>	<b>-4.28%</b>	<b>0.59%</b>	<b>0.77%</b>	<b>-0.97%</b>	<b>-0.17%</b>
<b>Small C&amp;I</b>	<b>-8.57%</b>	<b>-23.55%</b>	<b>0.41%</b>	<b>0.32%</b>	<b>-0.42%</b>	<b>0.19%</b>
<b>Medium C&amp;I</b>	<b>-5.01%</b>	<b>n/a</b>	<b>0.28%</b>	<b>n/a</b>	<b>-0.53%</b>	<b>n/a</b>
NC	n/a	-0.08%				
Retrofit	n/a	-1.12%				
MF	n/a	-0.29%				
<b>Large C&amp;I</b>	<b>-2.57%</b>	<b>-2.61%</b>	<b>0.21%</b>	<b>0.47%</b>	<b>-1.00%</b>	<b>0.02%</b>
<b>Sources:</b>						
1. Gas program level results from Figures 9, 14, and 17 in Attachment 7						
2. Gas sector-level results from Table 12 in Attachment 7						
3. Electric program-level results from Outputs, Change in Bills tab of the rate and bill impact models						
4. Electric program-level results from Tables 2, 5, 8, 9, and 10						

3 **Q. What is the Division’s position on the long-term bill impacts of the *EE Plan*?**

4 A. In light of the benefits that these programs offer and the participation rates achieved, the  
5 Division submits that the bill increases for non-participants and average gas customers  
6 are relatively small. The Division is pleased to see that bill reductions are large for low-  
7 income and small business participants in general, for participants in the Residential  
8 EnergyStar HVAC program on the electric side, and for participants in the Residential  
9 EnergyWise program on the gas side. The Division notes the relatively low bill  
10 reductions for the Residential and Low-Income multifamily programs as compared to  
11 single-family programs and wants to see improvement especially for low-income

1 participants. The Division also notes the relatively low bill reductions for the Residential  
2 EnergyWise program but understands that the other fuel impacts are a component of this  
3 program and were not included in this assessment. The Division supports accounting for  
4 these impacts in future plans and notes that including these impacts would increase the  
5 bill reductions for this and other programs.

6 **5. SYSTEM BENEFIT CHARGES**

7 **Q. Please summarize the system benefit charges associated with the *EE Plan* proposed**  
8 **by the Company.**

9 A. The Company proposes increases to all the SBCs associated with the *EE Plan* as  
10 compared to 2021. The electric SBC for all ratepayers will increase 28 percent from  
11 \$0.01113 to \$0.01425 per kilowatt-hour. The gas SBC for Residential and Low-Income  
12 ratepayers will increase 40 percent from \$0.871 to \$1.221 per dekatherm. The gas SBC  
13 for C&I ratepayers will also increase 40 percent from \$0.596 to \$0.836 per dekatherm.

14 It is important to note that the proposed SBC increases are lower when they are compared  
15 to 2020. The electric SBC for all ratepayers increases 8 percent from \$0.01320 per  
16 kilowatt-hour in 2020 to \$0.01425 in 2022. The gas SBC for Residential and Low-  
17 Income ratepayers increases 21 percent from \$1.011 per dekatherm in 2020 to \$1.221 in  
18 2022. The gas SBC for C&I ratepayers increases 19 percent from \$0.704 per dekatherm  
19 in 2020 to \$0.836 in 2022.

1 **Q. Why are all the system benefit charges increasing?**

2 A. The increase in the electric SBCs is due to the 5 percent budget increase and decreases in  
3 other sources of funding such as the fund balance and forward capacity market revenues.

4 This increase was somewhat mitigated by a 7 percent increase in projected electricity  
5 sales.

6 The increase in the gas SBCs is due to the 5 percent budget increase and the overspend in  
7 the residential gas budgets in 2021 which carries over into 2022 as a negative fund

8 balance. The increase was somewhat mitigated by a 7 percent increase in projected gas  
9 sales.

10 **Q. What is the Division's position on the system benefit charge increases associated**  
11 **with the *EE Plan*?**

12 A. These SBC increases are relatively high as compared to previous years. The Division  
13 developed Table 2 below based on the Company's response to EERMC 1-19. All SBCs

14 for 2022 are updated to reflect the values in the *EE Plan*. We then calculated the annual  
15 percent change in the SBCs and recalculated the cumulative annual growth rate or

16 CAGR.

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1 **Table 2. Annual Percent Change and Cumulative Annual Growth Rate in SBCs, 2012-2022**

	<b>Electric (\$/kWh)</b>	<b>% Change</b>	<b>Residential Gas (\$/therm)</b>	<b>% Change</b>	<b>C&amp;I Gas (\$/therm)</b>	<b>% Change</b>
2012	0.0059		0.0384		0.0384	
2013	0.0088	49%	0.0417	9%	0.0417	9%
2014	0.0091	3%	0.0600	44%	0.0492	18%
2015	0.0095	4%	0.0781	30%	0.0637	29%
2016	0.0108	14%	0.0748	-4%	0.0487	-24%
2017	0.0112	4%	0.0888	19%	0.0726	49%
2018	0.0097	-13%	0.0869	-2%	0.0671	-8%
2019	0.0112	15%	0.0715	-18%	0.0420	-37%
2020	0.0132	18%	0.1011	41%	0.0704	68%
2021	0.0111	-16%	0.0871	-14%	0.0596	-15%
2022	0.0143	28%	0.1221	40%	0.0836	40%
<b>2012-2022 CAGR</b>	<b>9%</b>		<b>12%</b>		<b>8%</b>	

**Sources:**

1. Electric, residential gas, and C&I gas SBCs for 2012 through 2021 from EERMC 1-19
2. Electric, residential gas, and C&I gas SBCs for 2022 from EE Plan
3. Annual percent change and 2012-2022 CAGR for electric, residential gas, and C&I gas SBCs are calculated.

2 **6. EQUITY**

3 **Q. Is the EE Plan equitable?**

4 A. The journey to a more equitable distribution of customer benefits from energy efficiency  
5 is in its nascent stages. Attachment DPUC 2-1-1 and 2-1-2 demonstrates that low-income  
6 households remain woefully underserved, particularly when compared to non-income-  
7 eligible households. Preliminary third-quarter electric results show that for single-family  
8 income-eligible customers, only 40.9 percent of the goal has been met. The figures are  
9 worse for the electric income-eligible multi-family program, with third-quarter  
10 achievement at 18 percent. The performance for non-income-eligible is startlingly  
11 different, with 86.1 percent third-quarter achievement for EnergyWise, and a projected

1 year-end result of 134.8 percent. The EnergyWise Multi-family results for the third  
2 quarter is 29.2 percent, with a projected year-end completion of 95 percent.

3 On the gas side, the overspend appears to benefit only non-income-eligible customers.  
4 The income-eligible single-family program shows a tentative 40.8 percent achievement  
5 of the goal at the end of third quarter while the multi-family program turns out a dismal  
6 9.4 percent goal achievement at the end of third quarter. Comparatively, the non-income-  
7 eligible EnergyWise program shows a 120.9 percent goal achievement rate at the end of  
8 third quarter, with a projected year-end completion of 198.1 percent. The non-income-  
9 eligible Energywise multifamily program shows a third-quarter goal achievement rate at  
10 46.5 percent, with a projected year-end completion rate of 115.0 percent.

11 The Division acknowledges that equitable delivery of customer benefits is a particularly  
12 challenging endeavor and we do not highlight the metrics as criticism. Rather, the  
13 Division notes that substantially more work must be done to overcome the various  
14 barriers to deliver services and benefits more equitably, as compared to the delivery of  
15 benefits to the non-income-eligible residential customers. The Company reports that  
16 quarterly best practices meetings are held with the Company, Lead Vendor, the  
17 Community Action Programs (CAP), and the Department of Human Services (DHS)  
18 program vendors. The Company further identified that in 2021, the Income Eligible  
19 Sector (IES) program implemented a process to provide CAP agencies with access to an  
20 experienced third-party weatherization vendor to expand the CAPs' capacity to complete

1 weatherization jobs. The Company reports that lessons learned from 2021 and 2022  
2 under this model will be used to develop an RFP for these services in 2023.

3 **Q. What opportunities should the Company be pursuing to improve equity in this *EE***  
4 ***Plan*?**

5 A. The Division submits that one of the most important opportunities to equitably and  
6 comprehensively serve income-eligible customers is during a heating system failure. The  
7 Division was an active participant in focused discussions with the Company in 2021  
8 about how to improve the IES emergency system replacement service. These discussions  
9 identified that the Company was offering a like-for-like heating system replacement, with  
10 no fuel conversion options. The Division recognizes that the Commission is generally  
11 opposed to utilizing ratepayer funding for fuel switching. However, the Division suggests  
12 that limited conversions could be funded through energy efficiency funds as an effort to  
13 equitably allocate funding to income-eligible customers and not miss opportunities to  
14 reduce energy costs further for these customers. The Division acknowledges that in 2022,  
15 the IES program will develop a list of oil/propane systems encountered during energy  
16 assessments and that the Company plans to work with Office of Energy Resources, DHS,  
17 Department of Energy, and others to identify alternative funding sources for fuel  
18 switching to high efficiency heat pumps. These discussions also identified opportunities  
19 to encourage customers to replace systems early, lengthen the window of time to work on  
20 the home when equipment fails, and provide dedicated contractors to ensure solutions to

1 address equipment failure can be provided promptly. Bates Pages 171 and 173 of the *EE*  
2 *Plan* recognizes and reflects the discussion and commitments.

3 **Q. What steps should the Company take to advance these opportunities in future *EE***  
4 ***Plans*?**

5 A. Emergency replacements of space and water heating systems are a significant opportunity  
6 for long-term energy efficiency. While the early replacement efforts are necessary to  
7 steer customers to avoid emergencies, some proportion of low-income customers and  
8 non-low-income customers will always suffer from emergencies. It seems likely that  
9 underserved customers may continue to suffer from more frequent emergencies than  
10 other types of customers. As a result, the Company should work with the state, local  
11 partners, and other stakeholders to ensure that there is an offering that addresses  
12 emergency situations and avoids missing the opportunity to significantly reduce energy  
13 consumption and costs for all customers, and especially more vulnerable customers.

14 **7. RECOVERY OF PROJECTED 2021 GAS BUDGET OVERSPEND**

15 **Q. Please summarize the 2021 overspend in the gas budget.**

16 A. Bates Page 36, rows 14-17, in the section titled *Recovery of Projected 2021 Gas Budget*  
17 *Overspend* of the *EE Plan*, states: "...In the gas portfolio the Company is projecting to  
18 exceed the approved implementation budget. The approved 2021 EE implementation  
19 budget for the gas portfolio was \$33,275,200, the Company's projected actual spend is  
20 \$37,722,432, which is 13% percent above the total gas portfolio implementation budget."

1           The Company currently projects an overspend of \$4,447,232 for the 2021 gas portfolio  
2           implementation budget, for residential weatherization measures implemented under the  
3           EnergyWise program.

4   **Q.    Did the Division object to the Company’s overspend in of the gas budget in 2021?**

5   A.    In July, the Company provided the Division, the Office of Energy Resources, and the  
6           Energy Efficiency Resource Management Council with notification of its projected  
7           overspend on the energy efficiency gas fund side. The Division did not object because it  
8           recognized the unique opportunity that resulted from the Pandemic. The combination of  
9           ratepayers being home more often than before and deciding to make improvements to  
10          their homes, plus the backlog from last year of customers in the queue to weatherize their  
11          homes, resulted in a dramatic increase in the demand for weatherization. The Division  
12          also took into consideration the proactive and remedial actions of the Company to deal  
13          with the increase in demand, including lowering the incentive amounts from 100 percent  
14          to 75 percent and then to 50 percent, lowering the incentive cap from \$15,000 to \$4,000,  
15          ceasing active marketing of the program, and reallocating sector funds. The Division  
16          wanted to avoid permanently alienating customers who would otherwise obtain  
17          substantial benefits from the program. The Division was also conscious of and concerned  
18          with sending adverse signals of program instability to the vendor pipeline.

1 **8. RECOVERY OF FINANCIAL ASSURANCE PENALTY**

2 **Q. What is the Division’s position on the Company recovering the Financial Assurance**  
3 **Penalty for not being able to meet its Capacity Supply Obligation (CSO) in the**  
4 **Forward Capacity Market (FCM)?**

5 A. At this time, the Division takes no position and leaves the Company to its proof that the  
6 penalty was a prudently incurred expense. National Grid’s response to PUC 1-7 states  
7 that the penalty is currently at \$367,148 but could increase to a larger final amount by  
8 mid-December. The Company states that the “useful life” of hundreds of 10-year projects  
9 are coming to an end and cites the claimable savings due to the lighting program going  
10 away as the primary reason for not being able to meet its CSO. The Division regards  
11 these events as foreseeable.

12 Also, the Company states in its response to PUC 1-12 that it has a strategy to mitigate the  
13 risk of having to pay a penalty in the future. This raises questions for the Division of  
14 whether the Company should have anticipated this scenario sooner prior to continuing to  
15 aggressively bid into the FCM and whether the Company could have implemented a  
16 mitigating strategy sooner, prior to facing a penalty. The Division is mindful that Rhode  
17 Island ratepayers benefited from the Company’s continued aggressive bidding into the  
18 market but has some questions about whether the Company benefits directly or indirectly  
19 from its decision to continue to aggressively bid into the FCM. The Division plans on  
20 issuing more data requests on this topic.

1   **9. SALES FORECASTING**

2   **Q.     Please summarize the Company’s sales forecast.**

3   A.     The Company's electric sales forecast is 7,339 million kilowatt-hours for 2022 as  
4            compared to 6,857 million kilowatt-hours in 2021. This represents a 7 percent increase in  
5            sales. The Company's gas sales forecast is 41.4 million dekatherms for 2022 as compared  
6            to 38.6 million dekatherms in 2021, also representing a 7 percent increase in sales.

7   **Q.     Please summarize the Division’s involvement in the development of the Company’s**  
8            **sales forecast for the *EE Plan*.**

9   A.     In September, the Division, via the Technical Working Group, expressed its concerns that  
10           National Grid’s projected forecasting of sales, especially on the electric side, were too  
11           low when analyzed against the 2021 actuals. National Grid responded to the Division’s  
12           analysis and updated its forecasted numbers to be more reflective of the 2021 actuals. At  
13           the time of the filing of the *EE Plan*, the Division concluded that the Company’s updated  
14           sales forecast was more reasonable. However, the significant delta between what was  
15           originally forecasted in last year’s plan and this year’s actuals illustrated in the  
16           Company’s response to PUC 1-35 has again given the Division cause for concern that the  
17           projected forecasting of sales may still be low.

1 **10. RECOMMENDATIONS**

2 **Q. Please summarize your recommendations.**

3 A. We recommend the Commission approve the *2022 EE Plan* and provides the following  
4 comments.

- 5 • The Division recognizes that factors other than or in addition to budgets can drive  
6 changes to the SBCs each year. Minimizing or eliminating changes to the SBC  
7 without consideration for budget needs should not be encouraged because significant  
8 changes to the budgets can have a profound effect on program delivery and  
9 continuity. However, continued increases in the SBCs and fluctuations to the SBCs  
10 are detrimental to customers and should be mitigated. Continued work is needed to  
11 control and contain changes to the SBCs.
- 12 • A heightened focus on increasing residential customers participation will minimize  
13 the number of non-participants and improve equity for historically underserved  
14 customers.
- 15 • The Division is concerned about the relatively low long-term bill reductions for the  
16 Low-Income multifamily program as compared to single family program and wants  
17 to understand these differences better and see improvement. The Division also notes  
18 the relatively low bill reductions for the Residential EnergyWise program and  
19 supports accounting for other fuel impacts in future EE plans which would more fully  
20 account for the long-term bill reductions in this program and others.

- 1           • The Division looks forward to seeing future EE plans continue to evolve to more fully  
2           and efficiently capture non-lighting opportunities and provide an appropriate  
3           contribution to the goals in the Act on Climate as defined by data and analysis. With  
4           the Act on Climate in place, the future of the gas portfolio likely merits further  
5           discussion and evolution.

6   **Q.    Does this conclude Part 1 of the Division’s Direct Testimony?**

7   **A.    Yes, it does.**